

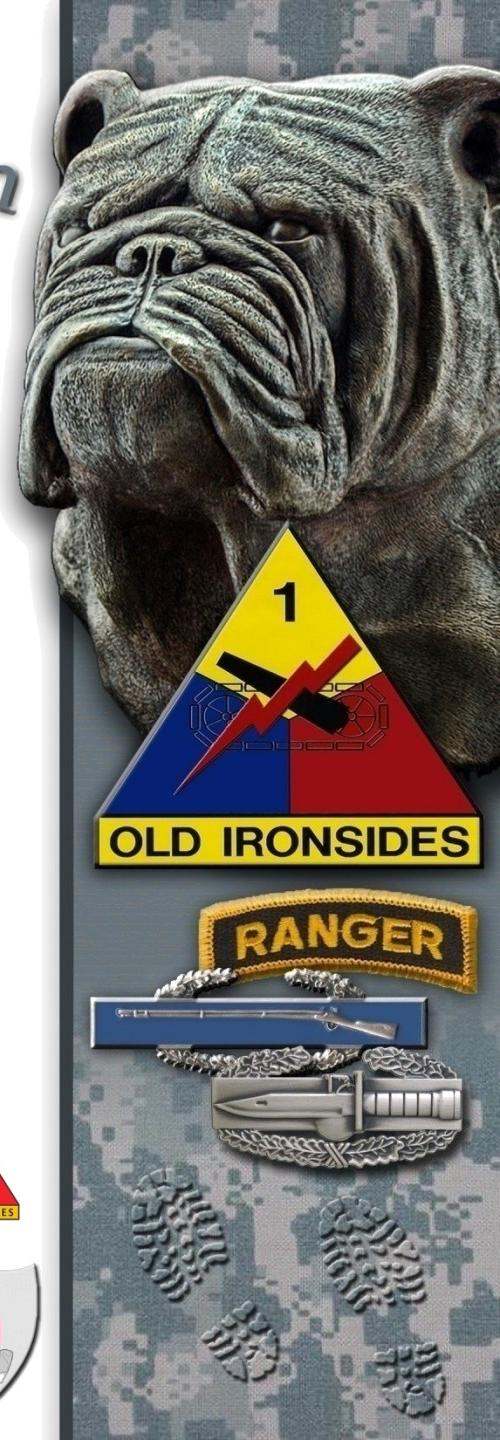
*3rd Infantry Brigade Combat Team  
1st Armored Division*

# **Operation Enduring Freedom 12-13 TF 3/1 AD**

Sep 13, 2016



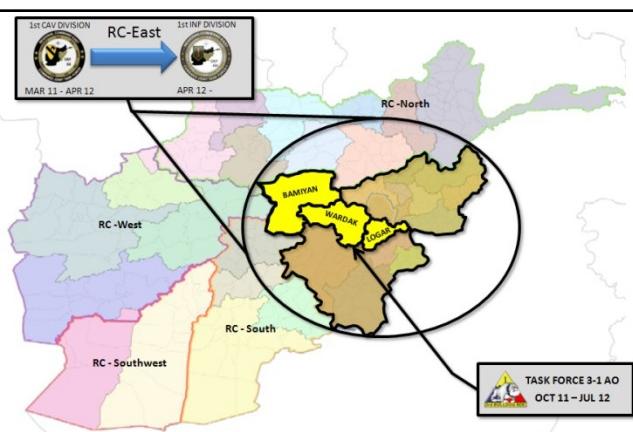
**- BULLDOGS -**





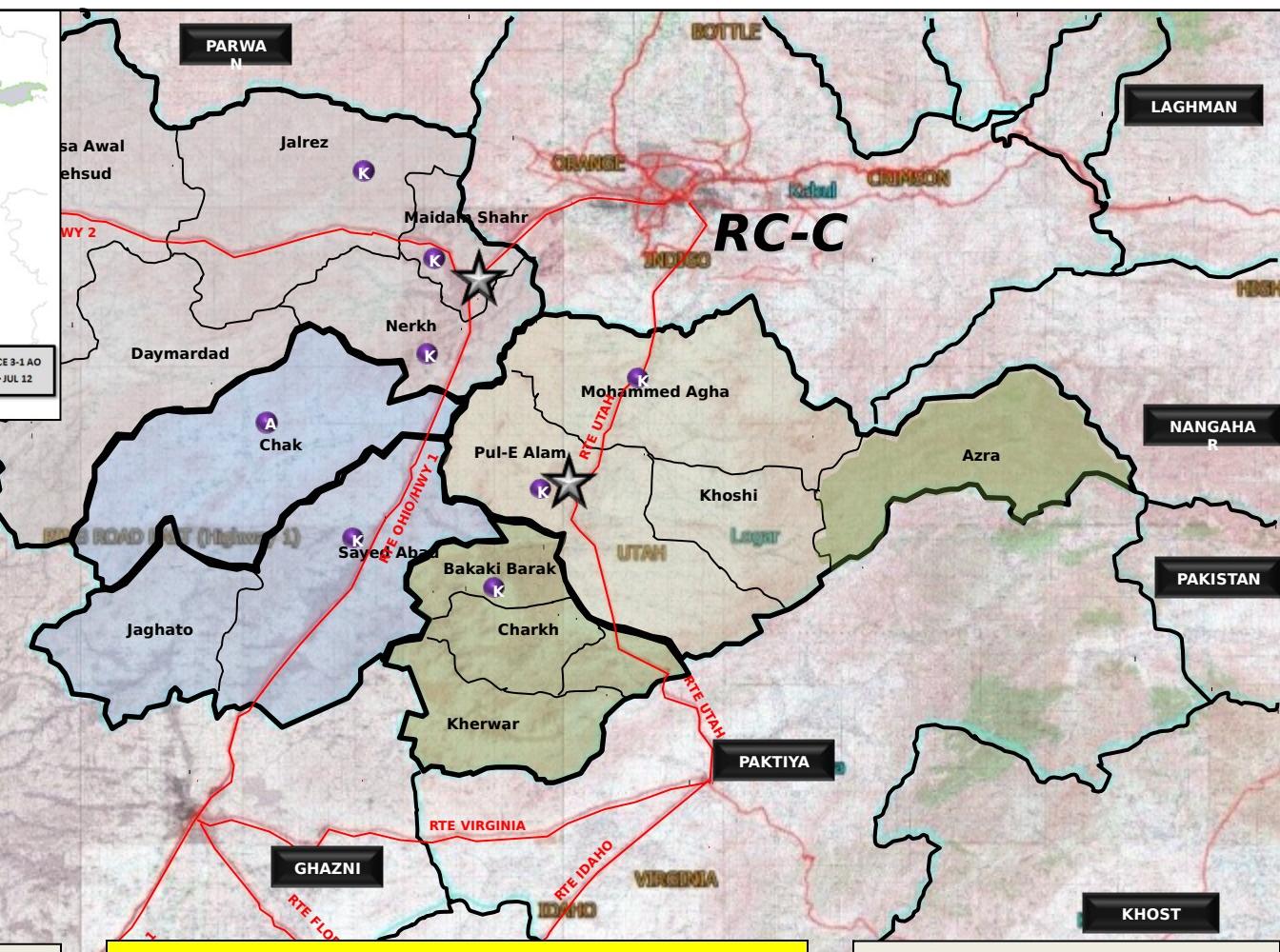
**3 / 1 AD (IBCT)**

**AO/AI**



**BAMYAN**

- New Zealand PRT with attached Malaysian Medical Team
- US Department of State Provincial Support Team
- USAID and USDA national project implementation



**MISSION:** In support of ANSF, TF Bulldogs conducts combined, population centric counter insurgency operations in AO Bulldog to secure HWY 1, neutralize INS and criminal networks, increase ANSF security primacy IOT expand the Kabul Security Zone and extend GIROA influence among the afghan people

**Orient**  
Logar-FOB Shank, Capital Pul-e-Alum  
Wardak-Capital Maidain Shar

**Area of Operation**

**HWY 1(RTE OHIO):** Kabul to Ghazni to Kandahar, rings around Afghanistan)

**RTE UTAH:** Kabul to Gardez

**HWY 2(RTE MONTANA):** Kabul to Harat

**16 Districts (7 Logar//9 Wardak)**

**7 KTDs**



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# Targeting

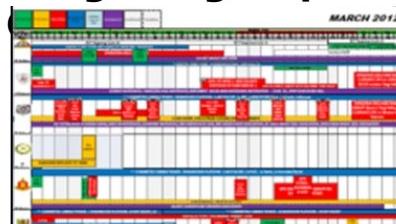


## Targeting Cycle - 2

TARGETING CYCLE PLANNER



## Long Range Operations

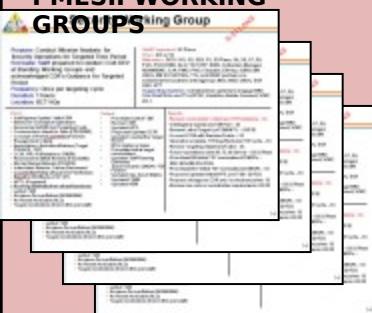


- Command and Control

- How does the CoC hear the Private's voice?

- How does the Private hear the CoC's voice?

### PMESII WORKING GROUPS



### BATTALION ASSESSMENTS



### JOINT INTERAGENCY ASSESSMENT BOARD

### NETWORK ASSESSMENTS PROPOSED TARGETING FOCUS



### TARGETING PRIORITIES



### HV



### HPT



### PREVIOUS CYCLE ASSESSMENTS



### TARGET NOMINATIONS

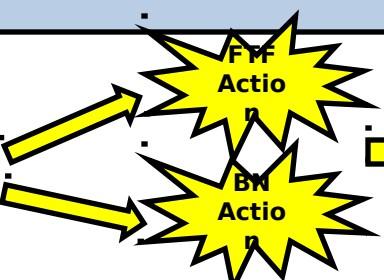


### DECISION/APPR

GUIDANCE



### TARGETING

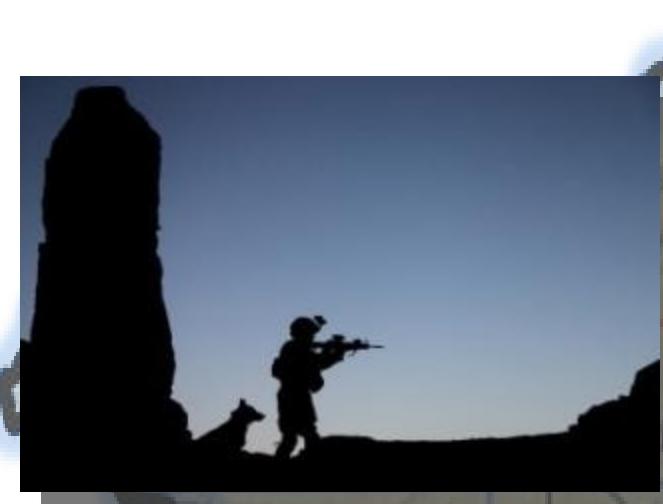


Updated PIR

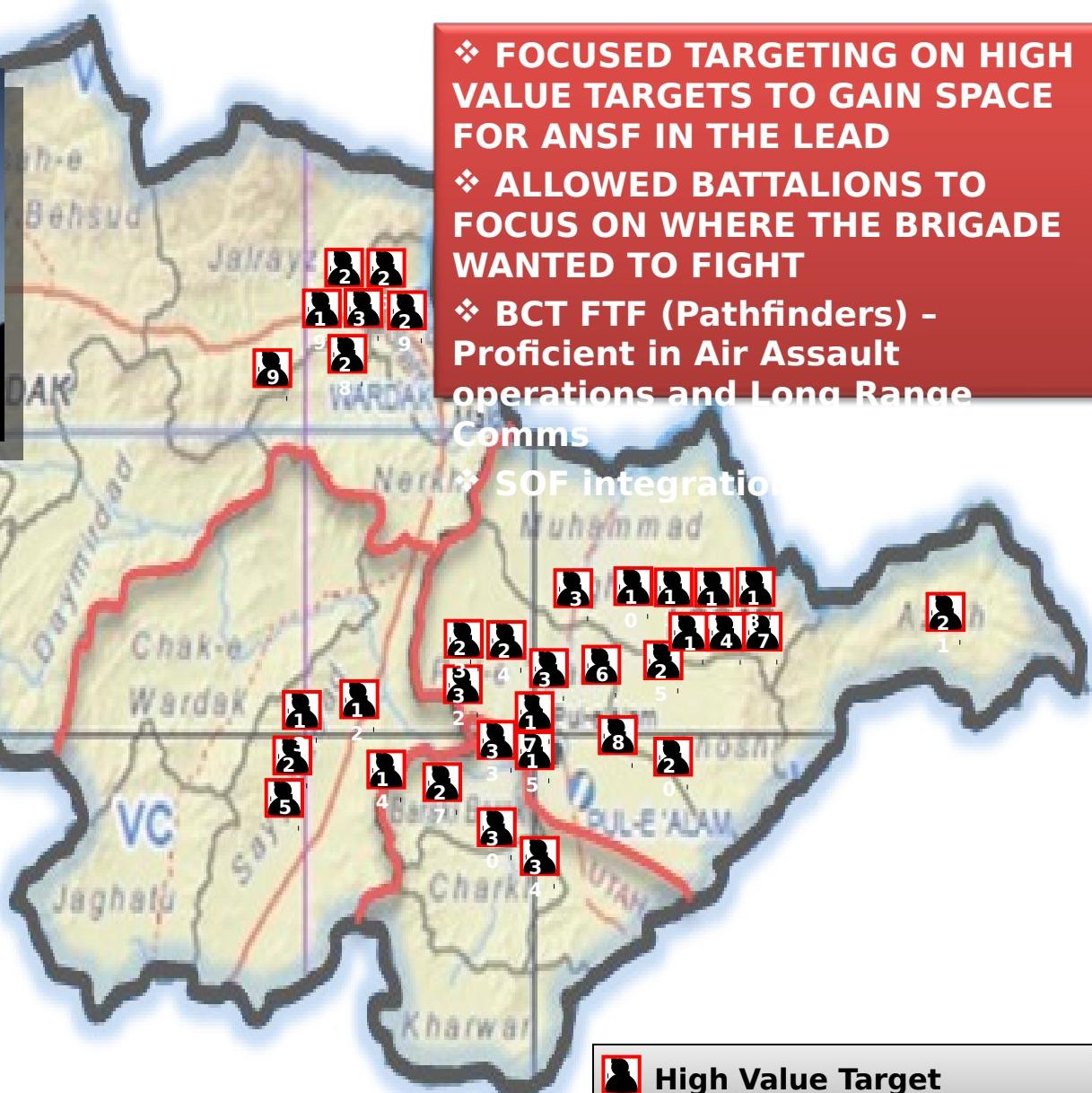


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# Focused Targeting



- ❖ FOCUSED TARGETING ON HIGH VALUE TARGETS TO GAIN SPACE FOR ANSF IN THE LEAD
  - ❖ ALLOWED BATTALIONS TO FOCUS ON WHERE THE BRIGADE WANTED TO FIGHT
  - ❖ BCT FTF (Pathfinders) - Proficient in Air Assault operations and Long Range Comms
  - ❖ SOF integration.





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# C-IED Train Up



## Individual Level Training

- Duke V3 Operators Courses
- CREW Operator Courses
- BATS/HIIDe Operators Course
- COIST MTT
- Sensitive Site Exploitation MTT
- JIEDDO sponsored AtN Courses
- PUMA Operator

## CTC Equipment/Lane Training

- Goldie New Equipment Training
- THOR III New Equipment Training
- BAT/HIIDe Operator Training
- 10-2-1 Standard

## RSOI Training in Theatre

- TF Paladin sponsored C-IED Lanes
- TF Paladin sponsored HME classes
- TF Paladin AtN, TSE classes
- IED/HME types and switch types class
- Minehound Operator
- Gizmo T3
- BAT/HIIDe T3
- CREW Operator

## Recommended Training in CONUS

- Attack the Network, TSE: enable C-IED PLTs to stand up and train at CTC
- BAT/HIIDe wit DNA
- Enrollments:** Enforce 10-2-1-1 Standard
- R2C2 and Sapper: provides RCP capability to RCPs

## Recommended Training at CTC

- Combined Arms RCP Operations: enables smooth transition to operations in theatre

## Recommended Training at RSOI

- TF Paladin C-IED Lanes: prepares Soldiers with most current TTPs and Types.
- BAT/HIIDe and DNA: reinforces 10-2-1-1 standard.
- Equipment/enablers: Puma, Minehound, Gizmo, Goldie. The more Soldiers qualified the better as a unit turnover rate increases.

- Route Clearance Route Reconnaissance (R2C2 – Ft Leonardwood Kansas)**
- Training focused on organic engineer assets
- Explosives training (BIP capability)
- Husky GPR Training

## COIN STX at Playas Training Center

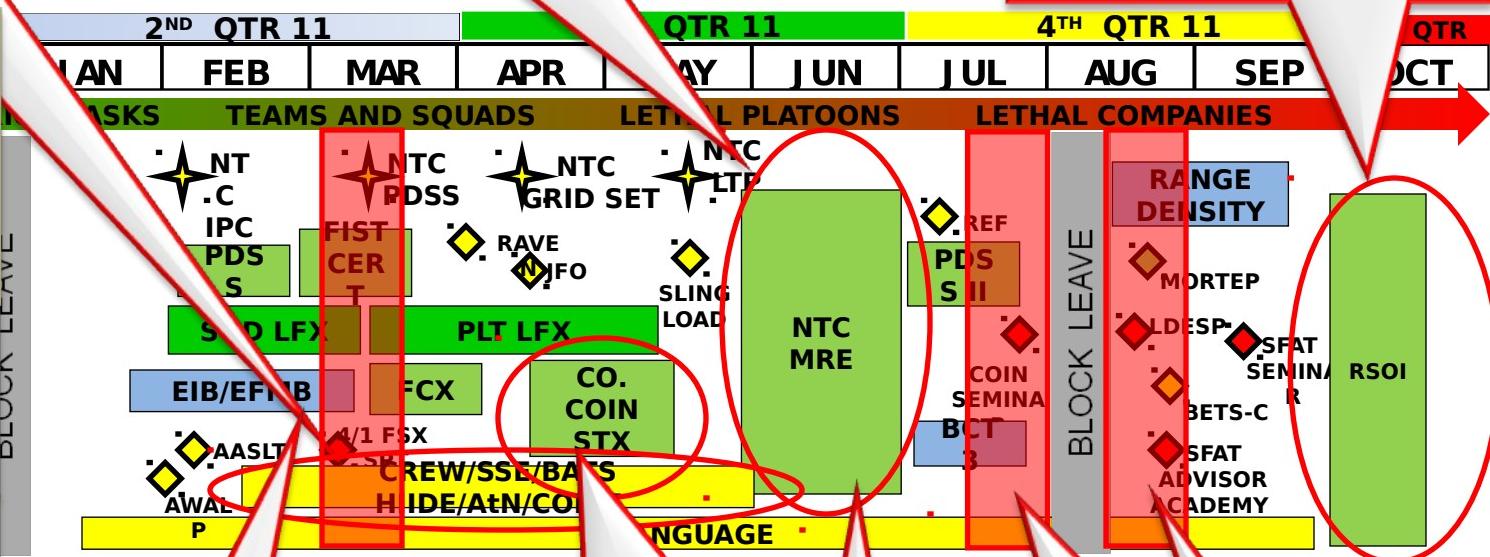
- JIEDDO and COIC sponsored Company Level Training
- Focused on employment of COIST, BATS/HIIDe and SSE/TSE
- Familiarization with IED types and TTPs

## Rapid Equipment Fielding (REF)

- Focused on fielding C-IED equipment

## CTC Full Spectrum Exercise

- RCPs as General Support
- Route Clearance not Combined Arms
- No C-IED PLTs
- Organic Engineers not conducting RCP





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# C-IED Approach



## DETECTION

RCPs



N

Combat Patrols



PTDS



C-IED



## DENIAL

Culvert Denial



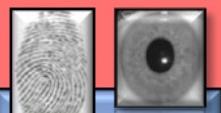
Crater Repair



## ATTACK THE NETWORK

### TARGET THE MAKER/FACILITATOR

Biometric Enrollments



Biometric NAs  
TECHINT



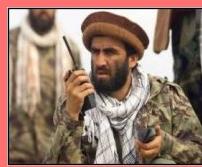
DDO & Clearance Operations

### TARGET THE SUPPLY

Cache Searches



IED Spatial Analysis



HUMINT SIGINT





### Lessons Learned:

- Have and rehearse a battle drill that is nested with higher HQ priorities
  - Conduct KLE immediately with counterpart Chain of Command
  - Win the Information Operations Campaign - Afghan led broadcasting
  - If the target is at large - Compressed targeting cycle and planning to kill/capture
    - Cast initial net wide - work across boundaries with sister Brigades
    - Integrate SOF and Division enablers
    - Involve Afghan intelligence - usually effective at finding their own people through relationships
    - An escaped Green on Blue target is a significant IO victory for the enemy
- Preventative Measures
  - Maintaining relationships and trust with Afghan partners
  - Implement systems to screen for high-risk Afghan Soldiers/Police (Returning from leave, family ties, etc)
  - Effective tone and posture - Keep a friendly tone, but maintain a secure posture





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# Train Up FY 11



**1ST QTR 11**

**2ND QTR 11**

**3RD QTR 11**

**4TH QTR 11**

**1ST QTR**

Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct		
WARRIOR TASKS				TEAMS AND SQUADS				LETHAL PLATOONS			LETHAL COMPANIES			
PREPARE		READY												
TRAINING	BCT FTX	BCT FSX	BLOCK LEAVE		NT C IPC PDS S SQD LFX		NTC PDSS FIST CER T		NTC GRID SET RAVE IFO		NTC LTP SLING LOAD		REF PDS S II COIN SEMINA BCT 3	
	MAJ'S OFFSITE	36 ID WFX SPT	SNIPER MTT	EIB/EFMB		FCX		CO. COIN STX		NTC MRE		RANGE DENSITY MORTEP LDESP SFAT SEMINA R BETS-C SFAT ADVISOR ACADEMY		
AWAL AASLT 1/1 FSX CREW/SSE/BATS HIIDE/AtN/COIST LANGUAGE														
EQUIPPING	BCT FOOTPRINT MOVE			TAIS			NTC RAIL			DEPLOYMENT LOAD OUT				
	MATV OPNET			TIGR NET	RFI I	CENTRIX II	MTRC	LRAS	PUMA	PROPHET	LBE INDUCTION	JCIM	KMD DDTC	ENIRE RFI II
MC4 NET CK ASLT KITCHEN NEF HMEE VRC 104/PRC 150 NEF TAIS NET/NEF SUGV APMI XM201 ENTRIX II SHADO Outload EBR(M-14)														
MANNING	94%	92%	21	SRRP			BCT CHANGE OF CMD			STOP MOVE				
	7	6	5	CO CHANGES OF CMD			100% 14	106% 14	109%	>105% AGG	105% Assigned	PERSAT		
# of Leadership Changes SRRP SRRP SRRP														



## Things to Train on before Deploying

- Advanced Marksmanship - Light Infantry to Motorized
  - CROWS Training (MTT) on platforms
  - Long Range/CQB
- Air Assault Training - Staff Planning
- SFAT vs. SFAAT - Equipping, securing, enablers
- Cultural and basic language training
- Physical fitness - Harden feet, cardiovascular/anaerobic endurance
- Tactical Directives - Review regularly - Vignettes
- FRGs - Know where all of your families are going while you are deployed

## First 100 Days Lessons Learned

- You are not as good as the unit you are replacing and will not be able to do things exactly like they do at TOA
  - Focus on fundamentals getting to combat speed
  - No shortcuts
- AO/AI - Companies do not get detailed understanding during RIP/TOA
  - Look beyond map sheet and foxhole
- Air to Ground Integration
  - Platoon Leaders and Platoon Sergeants talking to AWTs
  - Finding common language





### COIN Lessons Learned

- Seeing yourself and the enemy - Don't get lost in data
  - Ensure common reporting picture over multiple systems (CIDNE, CPOF, TIGR)
  - Overlay all Lines of Operations over enemy SITEMP
- Biometrics/TSE - Most effective way to remove insurgents from the battlefield and keep them off
  - 10-2-1-1 Standard
  - Incorporate biometrics into network targeting
  - Lack of evidence = Release
- Targeting Process/Intel Fusion
  - Sharing targeting priorities across all organizations (SOF, CF, Higher HQs)
  - Nest targets with Higher HQ's Networks
  - Ensure ANSF have a common picture of the enemy situation





### C-IED Lessons Learned

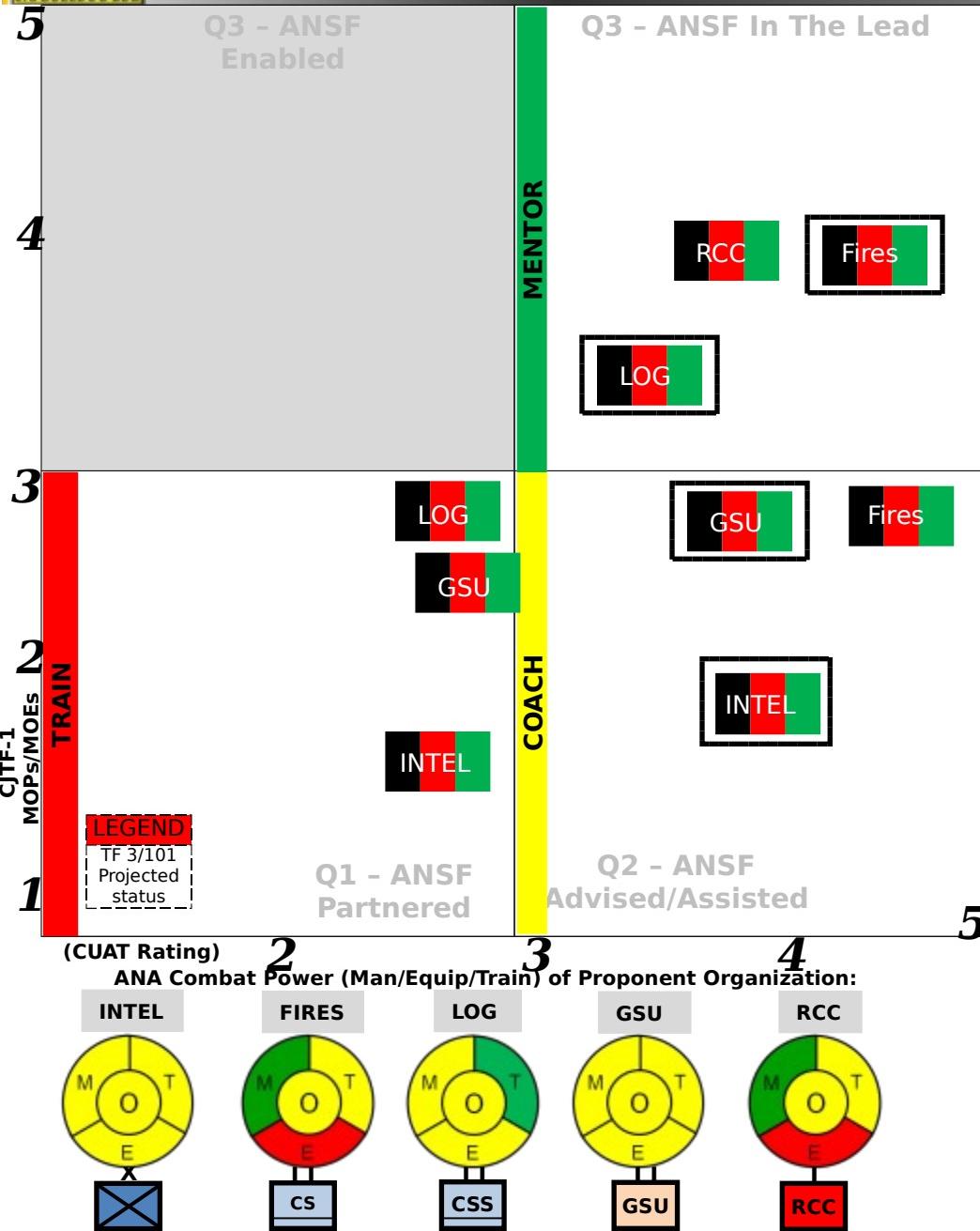
- C-IED fight is the Brigade Commander's business
  - Need common practices, standards, and TTPs
- Situational awareness products through digital and manual means are the standard
- Reporting, tracking, and repairing blast holes
- Established Route Assessments, criteria for declaring IED engagement areas, and focusing both surveillance and reconnaissance assets are a must
- Combined Arms Route Clearance and RCP Direct Support relationship to the Brigade
  - Enables Battalions to employ RCP to support Battalion Operations
  - Maneuver platoon for each RCP increases RCP combat power
- Night Patrols in deadspace
- Military Working Dogs
  - RCPs and C-IED Operations
  - Cache Searches





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# Advise and Assist



## Current Capability Assessment

- RCC: Good enough; can execute independent operations.
- FIREs: Can conduct registration; not good enough.
- LOG: Current system in place is in infancy stage (MOD 14 tracker).
- INTEL: Build capacity: INTEL driven operations: Inter agency operations: Common enemy operating picture.
- GSU: No capacity

## Impediments to ANA success

- RCC: Need to fill BII shortages
- FIREs: Needs to improve fires planning and establish a set targeting process.
- LOG: Lack of repair parts hinder maintenance (OR) rating and mission support.
- INTEL: Cultural biases; does not validate secondary sources.
- GSU: Requires facilities management training and COR training.

## TRAIN-COACH-MENTOR

	TRAIN (SQD/PLT/COY/KDK)	COACH (BDE level)	MENTOR (Joint Operations)
	T1: ANA maintains assigned indirect fires equipment.  T2: Manage internal fires training program	T1: ANA plan and integrate fires ISO maneuver mission.  T2: ANA process preplanned and on call fire missions.	T1: ANA are able to employ indirect fire assets to support operations.
	T1: Implement training program  T2: ANA maintains RCC and EOD equipment.	T1: ANA uses organic EOD assets to support C-IED Ops  T2: ANA employs organic route clearance ISO operations.	T1: Develop C-IED fight ICW ABP/AUP/NDS.
	T1: ANA implements management systems.  T2: Establish MOD 14 tracker.	T1: ANA synchronizes and resources stability operations.  T2: Manage and distribute repair parts.	T1: ANA manage and reallocate assets to support mission and Kandak requirements.  T2: Implement training programs.
	T1: Manage and implement an internal training program	T1: Establish and manage support systems.	T1: Execute base support operations.
	T1: ANA manage intelligence gathering, dissemination, and integration into planning  T2: Ability to identify targets and track intelligence.	T1: Analyze and fuse intelligence for situational awareness.  T2: Monitor GOV security Shuras.	T1: Intel driven operations in coordination with AUP and NDS.

3rd Infantry Brigade Combat Team  
1st Armored Division

# Questions



- BULLDOGS -

